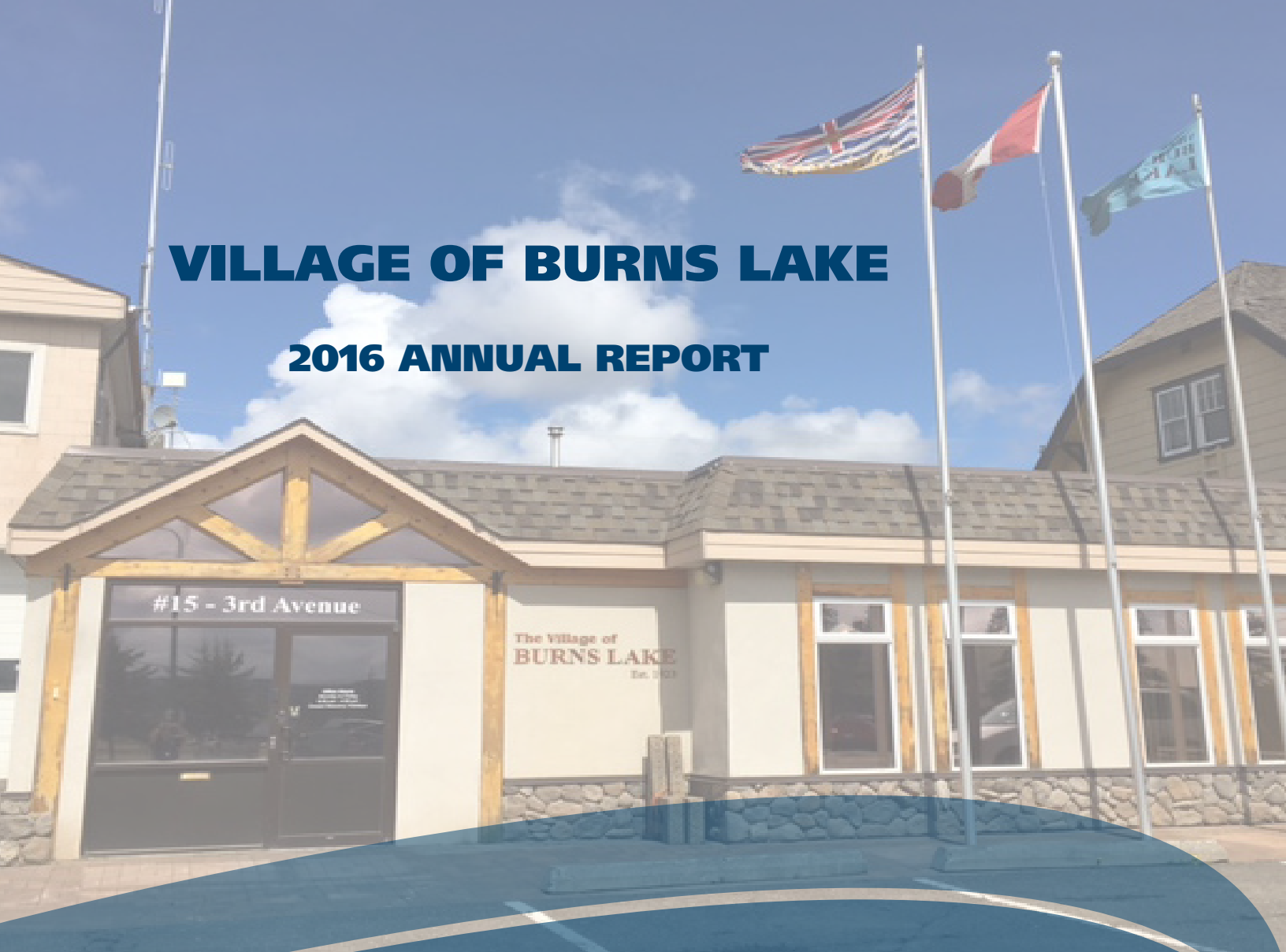



VILLAGE OF BURNS LAKE

2016 ANNUAL REPORT





It has been another incredible year to live and work in the North! With the installation of a new Freon ice plant at the Tom Forsyth Arena, a large repaving project, the installation of a new columbarium, and dozens of other projects and initiatives, the Village has met the needs of residents and engaged with community members like never before. Here's to another fantastic year!



Villa

**BUL
LA**



ge Of
RNS
AKE

CKBC
harmony
SEA PASSAGE

CKBC 1214
CKBC 1314

CKBC 1383

Message from the Mayor

Last year was an exciting year for the Village of Burns Lake. Our community continues to blossom to be one of the best places to live in the country and it is the place that I am proud to call my home. Following a by-election I assumed the role of Mayor after the previous Mayor, Luke Strimbold, decided to step down. I am ready for the challenge and excited to take over the reigns moving forward.

Once again the Village of Burns Lake successfully applied for a grant from Northern Development Initiative Trust's Business Facade Improvement Program. This program has helped businesses to improve the aesthetic of the downtown core by remodeling their facades and upgrading their signage, as well as adding appealing architectural features such as new siding, lighting and awnings. Not only does this raise the level of attractiveness of our community, but it enhances community pride. Council is very excited about the revitalized downtown core!

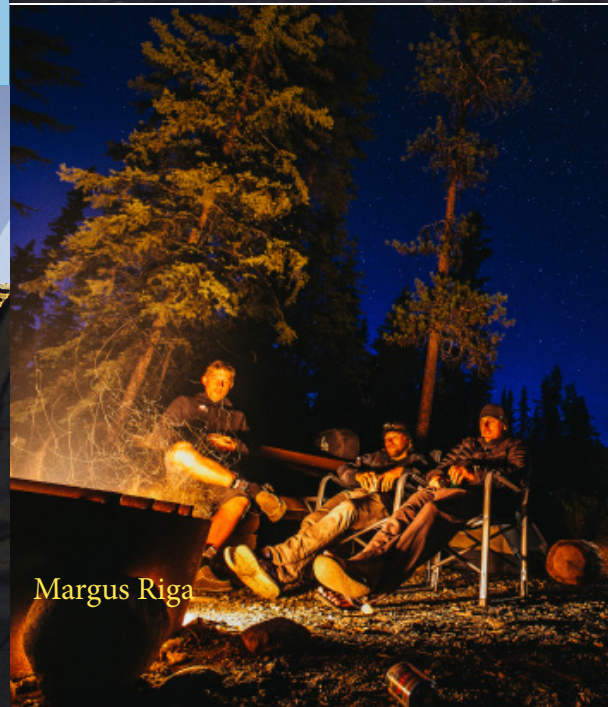
The Village of Burns Lake was a hive of activity during 2016 with numerous projects on the go. The much needed repaving of upper 4th Avenue was completed and a new columbarium was established at the Burns Lake Municipal Cemetery. A new Freon ice plant was installed at the Lakeside Multiplex, which is a more efficient and cost effective way to make ice, and it is better for the environment too!

In partnership with the Regional District of Bulkley Nechako, a cardboard ban has been implemented at the Burns Lake Transfer Station. Residents are now required to recycle all cardboard. As well as the environmental benefits, recycling one ton of cardboard saves over nine cubic yards of landfill space! The Village was successful in applying for grant funding through the Building Canada Small Communities Fund for the 5th Avenue-water tower replacement project. The existing water tower will be replaced mid-2017 with two new water towers.

Read on to find out more about the exciting things that have happened in the Village!

2016 was an incredible year for Burns Lake and I am excited to work alongside Council to make our community shine!

- Mayor Chris Beach



Margus Riga

CAO's Report

It is once again my pleasure to bring to you this year's CAO's Report. 2016 was a year of incredible opportunity for the Village of Burns Lake. I am very pleased to provide an update on Village Staff operations for 2016. It was an amazing and challenging year and we are excited to move forward into 2017.

Staff completed numerous projects during 2016 and their hard work and dedication to their job, and the community is inspiring. As with last year, Village Council, Staff and Crew have been working hard for this community. During 2016 we have continued on theme of working towards building a strong community. We are continually looking for ways to diversify our economic base to ensure a sustainable community as we head into 2017 and beyond.

Downtown Revitalization efforts have continued and the downtown core has been given a makeover. Thank you to all the businesses that have participated in the Business Facade Program!

In addition to all of this exciting work, you will note in the coming pages of this year's Annual Report that we were successful in achieving our 2016 goals and objectives and are already hard at work fulfilling those objectives for 2017.

I'd like to take this opportunity to acknowledge and thank the Village of Burns Lake staff and crew for a job well done over the past year! This team works tirelessly to make wonderful things happen in our community. They are all a great group of people to work with and I am grateful to all of them.

As always, I would like to encourage you to drop by if you have questions or suggestions, we would love to hear from you!
- CAO, Sheryl Worthing





Objective One: Infrastructure

The Village of Burns Lake will invest in new and existing infrastructure in a fiscally responsible manner and will ensure core needs of Citizens are met.

Active Projects:

- Continue with replacement of the portion of 8th Avenue and Centre Street from Highway 16 to the Lakes District Hospital.
- Complete engineering for upgrade to the Pioneer Way sewage lift station.
- Expand the columbarium at the Village of Burns Lake Municipal cemetery to accommodate future demand.

In 2016, Council wanted to maintain their focus on upgrading and replacing the infrastructure in town. Council decided that the expense of borrowing funds to replace the entirety of 8th Avenue and the infrastructure underneath it, would hinder the Village's ability to take on other infrastructure projects. The project was therefore scaled back to repaving only, and Council directed that the worst road surface be addressed first.

For that reason, the upper section of 4th Avenue was selected for repaving. The road conditions in that section were in a state of failure, and it was determined that the expense of further patching would quickly outweigh that of repaving the road. The newly installed surface will ensure safe travel along that section of road and will prevent further degradation.

During 2017, a location for a similar resurfacing project will be chosen after the spring run-off has finished and road conditions can be properly assessed.

Engineering for the Pioneer Way lift station is ongoing as staff seek grant funding for the project. Upgrading that facility remains a priority.

The new columbarium was installed in the summer of 2016. It will expand the available space within the cemetery and will allow relatives to be interned in close proximity to one another. Another section is planned for installation in 2017.

Future Projects:

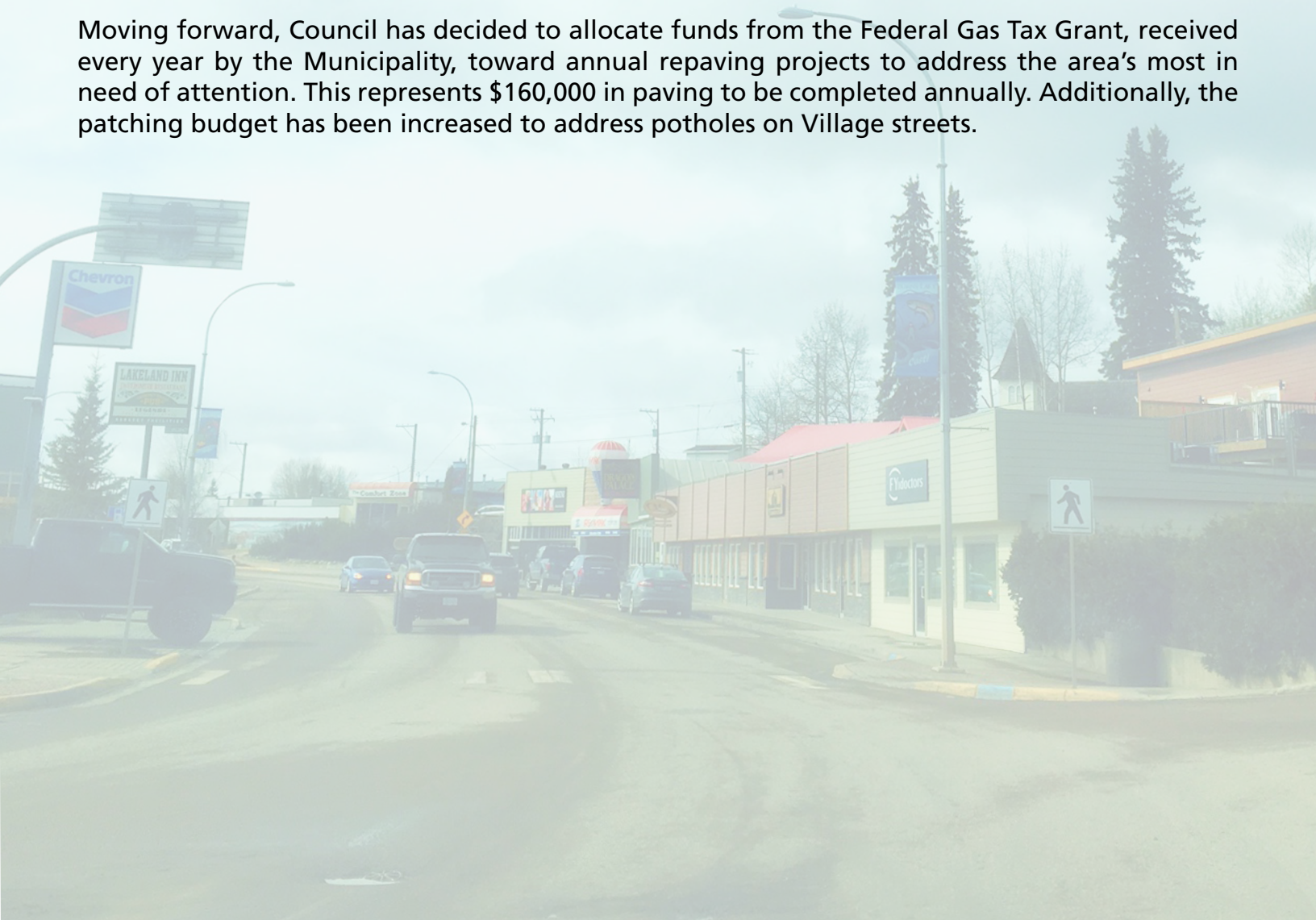
- Continue with planning of the Downtown Revitalization - Phase 2b. The plan for Phase 2b should be updated to reflect the possible closure of part of Gilgan Drive.

The Downtown Revitalization Project is on hold until a Certificate of Environmental Compliance can be obtained for the brownfield. The site is located at the Mohawk property, which is currently being used as a parking lot, is located immediately south of the Canada Post Office. Without this certificate, work cannot be done on the property. Once this process is completed by the property owner, the Village of Burns Lake can look more seriously at ways to beautify and utilize that property.

Infrastructure Strategy:

- Prepare a report that outlines options that are alternatives to asset replacement that could maintain roads in usable condition. (e.g. surface repair, road abandonment etc) with the goal of repairing infrastructure in 2017.
- Investigate feasibility of a parcel tax that could be levied to fund installation, repair and replacement of sidewalks. Feasibility should evaluate revenue potential, typical costs to replace sidewalk and public attitudes towards such a tax.

Moving forward, Council has decided to allocate funds from the Federal Gas Tax Grant, received every year by the Municipality, toward annual repaving projects to address the area's most in need of attention. This represents \$160,000 in paving to be completed annually. Additionally, the patching budget has been increased to address potholes on Village streets.






Objective Two: Economic Development

The Village of Burns Lake will work with other local agencies to strengthen the local economy, grow our existing businesses and increase our economic diversity.

- Continue to implement the Economic Development Plan.
- Assist with implementation of the Regional Bike Tourism Strategy.
- Continue to pursue grants through Northern Development Initiative Trust and other funding agencies to support Lakes District economic development, tourism and recreation projects.
- Engage with pipeline project proponents and identify regional and local partnership goals to promote the local economy and mitigate impacts from development.
- Update the Official Community Plan and Zoning Bylaws.
- Create a Burns Lake Sign Strategy to promote recreation, culture, local business and other economic activity.

Council continues to focus on attracting new businesses to Burns Lake, as well as ensuring the existing businesses that are already in operation have the best opportunities to survive and thrive. The Village of Burns Lake has continued their support of the Love Burns Lake program and expanded the program in 2016 to include 'Plaid Friday' celebrations. These celebrations were directed at residents through the promotion of shopping local. The Village collaborated with Northern Development Initiative Trust to deliver this fun event.

The Village of Burns Lake collaborated with the Ministry of Jobs, Tourism and Skills Training and the Burns Lake and District Chamber of Commerce to deliver the B.C. Economic Development Association's Business Retention and Expansion seminar. The seminar was focused on encouraging existing businesses to stay and grow. Council views the Business Retention and Expansion Program as a component to fostering a healthy business climate and to further develop the business community.

A photograph of four mountain bikers riding down a snowy trail. The lead biker is in the foreground, wearing a red shirt and black pants, jumping over a small obstacle. Behind them are three other bikers, also in red shirts and black pants, following the same path. The trail is covered in snow and has some small trees and bushes on the sides.

The Village of Burns Lake began working with the BC Mountain Bike Tourism Association to promote Burns Lake and the surrounding bike communities to become a destination for national and international riders. In the realm of mountain bike tourism, Burns Lake has an opportunity to leverage its popularity through advertising. Burns Lake offers adventure, world class scenery and a large network of trails ranging from beginner to advanced, that are becoming increasingly well known in the world of mountain biking.

Work began on the development of a 'Ride North' branding logo for the Highway 16 corridor. The logo is expected to be completed in 2017.

The Village of Burns Lake collaborated with Northern BC Tourism to host a seminar to inform tourism providers in the area about the 'Remarkable Experiences Program.' The program enables tourism operators to become experts in areas such as experience design, social media and digital marketing.

The Village of Burns Lake participated in the Northern Development Initiative Trust's Facade Improvement Program. This program is a successful tool in helping local businesses to upgrade their facades, revitalizing businesses and creating a refreshed downtown core in Burns Lake.

The Village of Burns Lake applied to the Rural Dividend Fund for an Economic Diversification Project. Council continues to focus on promoting and supporting an economically diverse community in order to improve the sustainability of the community for years to come.

The Village of Burns Lake has a multitude of signs to manage, whether it be directional signs, informational signs for tourists, heritage signs or just simply parking signs. In order to promote the Village of Burns Lake in a consistent way, Council adopted a Signage Strategy in 2015. This Strategy, which updated the look of all Village signs, promotional materials and documents, was completed in 2016. Council feels that with an updated, unified appearance, residents and tourists will have a much easier time finding the services they want in Burns Lake.

The background of the slide features a scenic view of a lake with green trees on the left and a white railing in the foreground. The text is overlaid on this image.

Objective Three: Sustainability

The Village of Burns Lake will provide its citizens with opportunities to reduce their impact on the earth, and demonstrate social and environmental stewardship.

- Examine the implementation of recycling programs in other municipalities.
- Prepare a report that:
 - Identifies the operational and logistical requirements of a recycling program.
 - Includes results from consultations with First Nations, the Regional District of Bulkley Nechako and citizens of the Village of Burns Lake about the introduction of recycling.
 - Estimates the start up costs and the one-time and on-going financial impacts of a recycling program.
 - Examines alternatives with MMBC with the aim of identifying a feasible model.
 - Where appropriate, identifies options for implementing a recycling program.

The Village of Burns Lake analyzed the operational and logistical requirements of introducing a curbside recycling program and found the program to be too costly at this point in time. The Village of Burns Lake is committed to keep looking for cost effective recycling options for the future.



Margus Riga

- Encourage the use of recycling cardboard by businesses. The Village of Burns Lake and the Regional District of Bulkley Nechako fund a drop off location for commercial cardboard. The Village will engage with businesses and identify and implement a means of reducing or eliminating the disposal of cardboard in garbage.
- Continue to identify options to create carbon offsets and reduce our Greenhouse gas emissions.

The Village of Burns Lake worked together with the Regional District of Bulkley Nechako to implement a cardboard ban at the Burns Lake Transfer Station. Residents and businesses are now required to recycle, or otherwise dispose of their cardboard instead of throwing it in the garbage.

The Village of Burns Lake continues to reduce its Greenhouse gas emissions by recycling, replacing incandescent bulbs with LED bulbs, shutting off vehicles rather than leaving them idling, buying energy efficient products and planting trees.



Objective Four: First Nations Engagement

The Village of Burns Lake will continue to strengthen and improve communication between the Village of Burns Lake and local First Nations.

- Continue to expand and improve protocol with Lake Babine Nation.
- Continue to expand and improve protocol with Burns Lake Band.
- Renew Service Agreements with the Burns Lake Band.

Strengthening relationships and focusing on collaboration continues to be a priority for Council. During 2016, Village Staff worked together with Staff from the Burns Lake Band to successfully renew the Full Service Agreement between the Village of Burns Lake and the Burns Lake Band. The Full Service Agreement is comprised of Agreements for water, sewer and municipal services and paves the way for future agreements with First Nations.

The Village of Burns Lake successfully collaborated with Lake Babine Nation on 'Project Local Government.' The Village of Burns Lake hosted 13 students from Lakes District Secondary School and Lake Babine Nation over two days. The students participated in a Council meeting and became members of Council for a day. The students also toured Village services, the Regional District of Bulkley Nechako and Lake Babine Nation.

Objective Five: Collaboration

The Village of Burns Lake will continue to improve collaboration and shared services with the Regional District of Bulkley-Nechako.

- Meet multiple times per year with the Regional District of Bulkley-Nechako, Area B and Area E.
- Continue to explore, expand and optimize shared services with Regional Districts such as the introduction of recycling. The expansion of maintained hiking and biking trails, recreation services available to all residents in the region, planning and development services.
- Airport runway replacement
- Emergency preparedness

This year the Village of Burns Lake and the Regional District of Bulkley-Nechako have met multiple times to discuss many of the shared services that we provide to our residents.

In 2016, a referendum was held that asked for public support on increasing the annual taxation limit for the airport runway project. The public voted 216/32 in favour of the project and it has since been successfully completed. The tax rate did not go up as much as expected due to additional grants received.

The Village of Burns Lake partnered with the Regional District of Bulkley-Nechako on Project Local Government, hosting 13 local students over two days.

The Village of Burns Lake updated contact lists for the Emergency Preparedness Plan. A preliminary meeting was held to discuss joint Emergency Social Services, as well, an Emergency Preparedness Meeting was held in spring.

Objective Six: Youth Engagement

The Village of Burns Lake will promote youth collaboration and engagement in Municipal affairs.

- The Village of Burns Lake will research potential initiatives to engage youth in Municipal affairs.
- Launch a new initiative to engage with youth in Municipal affairs.

Through Project Local Government, the Village of Burns Lake hosted 13 secondary school aged students over two days. The event was held in participation with Lakes District Secondary School, the Regional District of Bulkley Nechako and Lake Babine Nation. The students participated in a Council meeting becoming a Council member for a day, as well as touring Village services and the Regional District of Bulkley Nechako offices. The students were also given the opportunity to tour Lake Babine Nation. Over the two day period, the students learned about the role of Council and the role of Staff at the Village. This was another successful year for the Project Local Government program!



Objective Seven: Recreation and Culture

The Village of Burns Lake will continue to provide and support valued recreation, healthy living and and cultural opportunities for the community.

- Examine options that would enable the Lakeside Multiplex facility to fund operating costs from revenue.
- Enhance Spirit Square
 - Investigate the feasibility of installing a water park & playground equipment at Spirit Square pending budget considerations.
 - Solicit feedback on desired improvements to Spirit Square.
 - Consider an outdoor rink.
- Enhance the Multiplex:
 - Update facility usage agreements with external organizations
 - Update user agreements and policies.
- Enhance the Arena and Curling Rink
 - Replace the Zamboni.
 - Consider upgrading the arena to use a Freon cooling system that will enable the facility to remain open longer hours, or reduce costs for existing hours.
 - Refurbish the portion of the arena roof that covers the Zamboni.
 - Enhance the curling rink, prioritizing the rink wall.

Staff has analyzed options that would enable the Lakeside Multiplex Facility to fund operating costs from revenue, and will be creating a Recreation Master Plan to further those investigations.

We are very proud of Spirit Square and are always on the lookout for ways to improve it! We have to work within our budget, so in 2016 we were able to replace six benches and kept the grass, flowers and beach area clean. The Village has some great plans for the summer of 2017 involving revitalizing the sand at the beach, adding another two dock sections and fixing up the campground.

The community loves the programs at the Lakeside Multiplex. We have exceeded revenue expectations for fitness programs, children's programs, free programs and senior's programs. There is always something fun going on at the Lakeside Multiplex!

We have replaced the aging ammonia plant with a new Freon plant. As a result, the Village is no longer required to have employees with special ammonia training and certification, so we are able to have the gym opened longer hours, without staff supervision.



Objective Eight: Services

The Village of Burns Lake will continue to improve the effectiveness of Municipal processes and services.

- Implement alternative methods for engaging the public that produce higher engagement levels for similar or lower effort/cost.
- Explore opportunities for implementing user fees to reduce the tax burden in all municipal operations.
- Implement and sustain an annual planning process with a three year planning horizon. This will encourage alignment with longer-term planning already in place in the Village.
- Explore the potential to expand boundaries of the Village to improve public safety and strengthen management of lands that are important to the Village.

The Village of Burns Lake used to conduct a Town Hall Meeting once a year, but we found that residents were not very excited about this. Instead, we have initiated various community engagements through the year, including a booth at the Lakeview Mall, a booth at the Christmas Craft Fair and a 'Coffee with the Mayor' event at A&W. We have found that residents really enjoy these formats much more than the formal Town Hall Meetings and Council has had many stimulating conversations with residents at these events.

We are looking at ways to keep taxation at an affordable level. One of the ways we are exploring is opportunities for implementing user fees so that the person using the service is the person paying for it.

The Village has started an annual planning process with a three-year planning horizon. This encourages alignment with longer-term planning already in place in the Village.

We are looking at the potential for expanding boundaries of the Village to improve public safety and strengthen management of lands that are important to the Village.

2017 Municipal Objectives

The Village will work to strengthen the local economy, support the growth of our existing businesses and increase our economic diversity.

- The Village will seek funding to form a task force that will assess impact to Burns Lake and surrounding areas of a reduction in timber supply. If funding is not available, the Village will consider alternative options to form a task force.
 1. The Village is committed to appointing a representative to the taskforce
- The Village will continue implementation of the 2016 - 2018 Economic Development Strategic Plan
 1. Conduct New Business Survey
 2. Improve Village Investment Readiness
 3. Survey Consumer Spending
 4. Select Economic Measures and Establish a Baseline (e.g. number of businesses by type, local employment rates, employment by industry)

The Village will maintain and improve municipal infrastructure and services.

- The Village will continue to pursue funding for the replacement of the water tower, and will undertake necessary preparations to ensure the water tower is replaced before the end of its useful life.
- The Village will continue to repair streets in a fiscally responsible manner.
- The Village will continue to pursue grant funding for major infrastructure projects.
- The Village will review downtown revitalization priorities for safety, traffic flow, parking and economic development.

The Village will manage its revenues and expenses responsibly.

- The Village will set three year targets for the infrastructure deficit.

The Village will provide and support recreation, healthy living and cultural opportunities.

- The Village will create a Village Recreation Master Plan and use this plan to manage Village investments in recreation and programs that are offered.
- After the master plan has been created and used, the Village will consider a variety of subsidization levels for recreation, and the associated growth or decline in programming.
- At the end of 2017, the Village will set a subsidization target for 2018.

The Village will continue to strengthen relationships and partnerships with Local First Nations

- The Village will seek out new partnership opportunities with Local First Nations. Partnership opportunities will include municipal service delivery and economic development.

2018 Municipal Objectives

- **The Village will work to strengthen the local economy, support the growth of new and existing businesses and increase our economic diversity.**
 - Review and update the economic development plan
 - Work towards enhancing and improving parking in the downtown core
 - Communicate to the Economic Diversification Committee Council's request to look at and report on items such as:
 - Parks/trails and recreation
 - Business retention and attraction; franchise opportunities
 - Internet connectivity
 - Tourism opportunities, including support to First Nations tourism product development
 - Establish a Community Adjustment Fund Reserve
 - Conduct an annual business survey
 - Monitor UBCM Resolutions regarding Crown Land development
- **The Village will maintain and improve municipal and residential infrastructure services.**
 - The Village will continue to repair streets in a fiscally responsible manner
 - The Village will continue to pursue grant funding for major infrastructure projects
 - Prepare an infrastructure referendum question
 - Investigate a residential revitalization/facade improvement program
 - Engage public to identify residential development needed
 - Enforce unsightly premises bylaw
- **The Village will manage its revenues and expenses responsibly**
 - The Village will continue to work towards targets for the infrastructure deficit
- **Work with stakeholders to implement community wildfire protection**
 - Prioritize and implement Community Wildfire Protection Plan actions items
 - Investigate risk mitigation project for the Village's 50 hectare parcel
- **The Village will provide and support recreation, healthy living and cultural opportunities**
 - Prioritize and implement Recreation Organizational Review action items

The Village of Burns Lake has provided permissive tax exemptions to the following properties for the 2016 year:

Folio	Name	General Portion of Taxes
506 01099.000	The Pines	\$18,822.21
506 03054.000	Kinette Park	\$157.71
506 03055.000	United Church	\$1,541.74
506 02534.000	Pentecostal Church	\$1,374.45
506 02515.000	Pentecostal Church	\$1,605.86
506 02511.000	The Hospital	\$29,419.34
506 01574.000	Catholic Church	\$323.13
506 01640.000	Catholic Church	\$2,219.75
506 02939.000	Vineyard Church	\$661.06
506 02940.000	Vineyard Church	\$345.98
506 02941.000	Thrift Store	\$436.29
506 02937.000	LD Film Society	\$1,924.08
506 02963.000	LD Film Society	\$319.86
506 02800.005	CN Rail	\$656.05
506 02800.010	CN Rail	\$257.94
506 03319.000	CN Rail	\$42.43
506 02542.000	Library	\$7,130.03
506 01183.000	Playschool	\$1,009.65
506 01204.000	Group Home	\$1,548.37
506 03217.000	Nurse House	\$1,804.95



**THE CORPORATION OF THE VILLAGE
OF BURNS LAKE**

Financial Statements

December 31, 2016

THE CORPORATION OF THE VILLAGE OF BURNS LAKE

Consolidated Statement of Financial Position


As at December 31, 2016

	<u>2016</u>	<u>2015</u>
FINANCIAL ASSETS		
Cash and cash equivalents, note 2	\$ 300,099	314,171
Investments, note 3	4,111,659	4,011,016
Accounts receivable, note 4	797,004	576,410
Loans receivable, note 5	80,000	-
	<u>5,288,762</u>	<u>4,901,597</u>
OTHER		
Trust and debt reserve funds, note 6	20,051	19,854
Chinook Comfor Limited., note 7	60	-
Comfor Management Services Ltd., note 20	7,448,348	6,910,146
	<u>7,468,459</u>	<u>6,930,000</u>
TOTAL FINANCIAL ASSETS	<u>12,757,221</u>	<u>11,831,597</u>
FINANCIAL LIABILITIES		
Accounts payable and accrued liabilities, note 8	419,745	349,592
Trust and deposit liabilities	20,051	19,854
Deferred revenue, note 9	23,650	-
MFA capital leases, note 10	288,771	436,412
MFA equipment financing, note 11	283,356	-
Long-term debentures, note 12	78,383	102,281
	<u>1,113,956</u>	<u>908,139</u>
NET FINANCIAL ASSETS	11,643,265	10,923,458
NON FINANCIAL ASSETS		
Prepaid expenses	2,319	3,543
Tangible Capital Assets (Notes 13,Schedule A)	<u>16,861,021</u>	<u>16,893,736</u>
ACCUMULATED SURPLUS (Notes 14, Schedule C)	<u>\$ 28,506,605</u>	<u>27,820,737</u>

The accompanying notes and schedules are an integral part of these financial statements



Mayor Beach



Bernice Crossman, CPA, CGA
Director of Finance

THE CORPORATION OF THE VILLAGE OF BURNS LAKE
Consolidated Statement of Operations
For the Year Ended December 31, 2016

<u>Budget</u>		<u>2016</u> <u>Actual</u>	<u>2015</u> <u>Actual</u>
REVENUE (Schedule D)			
\$ 1,470,799	Real property taxes	\$ 1,450,262	1,399,649
238,200	Frontage taxes	238,388	238,388
27,100	Grants-in-lieu of taxes	14,376	14,600
834,258	Sale of services	825,928	827,157
750,599	Other revenue from own services	249,312	243,605
478,000	Unconditional transfers - Province of BC	465,552	496,934
523,193	Conditional transfers and grants	746,442	427,576
259,941	Tom Forsythe Memorial Arena	245,369	265,091
207,493	Recreation and multi-use facility	220,122	197,610
-	Income earned on reserves	21,539	18,846
20,150	Return on investments	19,380	18,126
500	Donations - community members and groups	3,127	25,060
-	Donations - Burns Lake Community Forest	223,521	220,172
-	Comfor Management Services Ltd. income	612,667	516,358
<u>4,810,233</u>		<u>5,335,985</u>	<u>4,909,172</u>
EXPENSES			
721,457	General Government Services	569,680	596,227
374,798	Protective services	416,226	377,116
1,041,384	Transportation services	1,033,176	981,337
147,735	Environmental health	331,274	136,244
116,500	Development services	274,726	196,012
1,070,259	Recreation and cultural services	1,062,705	1,116,363
886,338	Utility Services (water/sewer)	880,027	829,250
11,461	Debt interest charges	7,838	7,817
-	Comfor Management Services Ltd. Change in other comprehensive income	74,465	-
<u>4,369,932</u>		<u>4,650,117</u>	<u>4,240,366</u>
440,301	Annual Surplus	<u>685,868</u>	<u>668,806</u>
<u>26,759,399</u>	Accumulated Surplus, beginning of year	<u>27,820,737</u>	<u>27,151,931</u>
<u>\$ 27,199,700</u>	Accumulated Surplus, end of year	<u>\$ 28,506,605</u>	<u>27,820,737</u>

THE CORPORATION OF THE VILLAGE OF BURNS LAKE**Consolidated Statement of Net Financial Assets****For the Year Ended December 31, 2016**

	2016 <u>Actual</u>	2016 <u>Budget</u>	2015 <u>Actual</u>
Annual Surplus	\$ 685,868	440,301	668,806
Acquisition of Tangible Capital Assets	(1,009,112)	(1,225,000)	(728,559)
Amortization of Tangible Capital Assets	840,601	772,263	772,265
Loss on Disposal of Tangible Capital Assets	166,226	-	-
Proceeds from Disposal of Tangible Capital Assets	35,000	-	-
	<u>718,583</u>	<u>(12,436)</u>	<u>712,512</u>
 Net Change in Prepaid Expenses	 <u>1,224</u>	 <u>-</u>	 <u>(3,543)</u>
 Change in Net Financial Assets (Net Debt)	 <u>719,807</u>	 <u>(12,436)</u>	 <u>708,969</u>
 Net Financial Assets, beginning of year,	 <u>10,923,458</u>	 <u>10,108,481</u>	 <u>10,214,489</u>
 Net Financial Assets, end of year	 <u>\$ 11,643,265</u>	 <u>10,096,045</u>	 <u>10,923,458</u>

THE CORPORATION OF THE VILLAGE OF BURNS LAKE

Notes to Consolidated Financial Statements

For the Year Ended December 31, 2016

1. SIGNIFICANT ACCOUNTING POLICIES: ...(con't)

c) Cash and Cash Equivalents

Cash consists of cash and cash equivalents that are defined as highly liquid investments of three months or less at the acquisition date.

d) Investments

Investments are held in Municipal Finance Authority of BC money market funds and in Bulkley Valley Credit Union and Department of Land term deposits. Cost approximates fair market value on these investments as interest has been accrued to December 31, 2016.

e) Tangible Capital Assets

Tangible Capital Assets, comprised of capital assets and capital work in progress, are recorded at cost, net of capital asset disposals, write-downs and accumulated amortization. Tangible capital assets are classified according to their function use. Amortization is recorded on a straight line basis over the estimated useful life of the asset commencing the year the asset is put into service. Donated tangible capital assets are reported at fair market value at the time of donation. Estimated useful lives are as follows:

Major Asset Category	Useful Life Range
Land	Unlimited
Buildings	15 to 50 years
Machinery & Equipment, Vehicles	5 to 20 years
Office Equipment and Computers	5 to 10 years
Other equipment	5 to 15 years
Engineering Structures (Roads, Streets, Parks)	10 to 75 years
Utility Systems (Water, Sewer, Storm)	20 to 100 years
Capital leases	15 to 20 years

THE CORPORATION OF THE VILLAGE OF BURNS LAKE

Notes to Consolidated Financial Statements

For the Year Ended December 31, 2016

1. SIGNIFICANT ACCOUNTING POLICIES: ...(con't)

i) Use of Estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amount of assets and liabilities at the date of the financial statements, and the reported revenue and expenditures during the reporting period. Significant areas requiring the use of management estimates relate to the determination of employee benefit plans, allowance for doubtful accounts receivable, provision for contingencies and prior years tangible capital asset historical costs and related amortization. Actual results could differ from management's best estimates as additional information becomes available. Adjustments, if any, will be reflected in the financial statements in the period that the change in estimate is made, as well as in the period of settlement if the amount is different.

j) Budget Presentation

Budget amounts are from the Village's Five Year Financial Plan for the years 2016 - 2020, adopted by Council in May 2016 with minor subsequent reallocations and reclassifications to conform to financial statement presentation (see Note 16)

k) Segmented Information

The Corporation of the Village of Burns Lake is a diversified municipal government institution that provides a wide range of services to its citizens. Distinguishable functional segments have been separately disclosed. The nature of the segments and the activities they encompass are as follows, and quantitative data on these segments can be found in Schedule B.

General Government: This segment includes the revenue and expenses associated with Legislative (Council), Administration, Finance, Information Technology and the Municipal Building services. It also included the Election costs (in an election year).

Protective Services: This segment includes the revenue and expenses associated with the fire department, bylaw enforcement/animal control and building inspection services.

Transportation: This segment includes the revenue and expenses associated with Works Yard costs, vandalism, and all operating costs associated with all Roads and Streets (snow removal, sanding, street lighting, dust control, line marking, sidewalk maintenance, boulevard work, street sweeping and drainage ditches).

Solid Waste Management/Recycling: This segment includes the revenue and expenses associated with garbage (solid waste).

THE CORPORATION OF THE VILLAGE OF BURNS LAKE

Notes to Consolidated Financial Statements

For the Year Ended December 31, 2016

1. SIGNIFICANT ACCOUNTING POLICIES: ...(con't)

I) Financial Assets and Liabilities - Risk Management (continued):

Liquidity Risk

Liquidity risk is the risk that the Municipality will not be able to meet its financial obligations as they fall due. The Municipality's approach to managing liquidity is to evaluate current and expected liquidity requirements under both normal and stressed conditions to ensure that it maintains sufficient reserves of cash or have an available credit facility to meet its liquidity requirements in the short and long term.

As at December 31, 2016, the Municipality has unrestricted cash of \$220,621 (December 31, 2015 - \$235,248) to settle liabilities of \$1,113,956 (December 31, 2015 - \$908,139). Excluding debt and leases, the current liabilities are \$463,446 (December 31, 2015 - \$369,446) and the Municipality would cover any possible shortfall with receivables, investments, and future tax collection.

Interest Rate Risk

The Municipality is exposed to interest rate risk to the extent that the cash and term deposits maintained at the financial institutions is subject to a floating rate of interest. The interest rate risk on cash and term deposits is not considered significant. Fixed-interest instruments subject the municipality to a fair value risk while the floating rate instruments subject it to a cash flow risk.

2. CASH AND CASH EQUIVALENTS

	<u>2016</u>	<u>2015</u>
Cash - unrestricted	\$ 220,621	235,248
Cash - restricted	<u>79,478</u>	<u>78,923</u>
Total	<u>\$ 300,099</u>	<u>314,171</u>

3. INVESTMENTS

	<u>2016</u>	<u>2015</u>
Municipal Finance Authority of BC Money Market Fund	\$ 3,095,040	3,007,180
Bulkley Valley Credit Union Term Deposit - matures November 24, 2017	1,014,119	1,001,336
Term Deposit - Department of Lands	<u>2,500</u>	<u>2,500</u>
Total	<u>\$ 4,111,659</u>	<u>4,011,016</u>

Cost approximates fair market value for these investments. The term deposit is held by the Department of Lands as security and interest is paid yearly (December 31, 2016 .5%). Interest and other income earned on the MFA investments amounted to .99% in 2016 (.96% - 2015). The BVCU term deposit pays interest at 1.2% (1.3% - 2015) and cost approximates fair market value as interest has been accrued to December 31, 2016.

THE CORPORATION OF THE VILLAGE OF BURNS LAKE**Notes to Consolidated Financial Statements****For the Year Ended December 31, 2016**

8. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES	<u>2016</u>	<u>2015</u>
Trade accounts payable and accruals	\$ 273,637	147,124
Payroll payable and accrued benefits	100,865	195,834
Municipal Finance Authority - interest	628	628
Other deposits - funds held for community groups	<u>44,615</u>	<u>6,006</u>
Total	<u>\$ 419,745</u>	<u>349,592</u>

Accrued payroll benefits include an estimated value for accrued sick pay that could be paid out over the next few years to employees, in accordance with the provisions of the CUPE union agreement.

9. DEFERRED REVENUE	<u>2016</u>	<u>2015</u>
UBCM OCP grant	\$ 1,800	-
Regional district economic development grant	6,000	-
Regional district economic development grant	8,000	-
Artisan centre January 2017 rent	500	-
UBCM 2017 age friendly grant	7,350	-
	<u>\$ 23,650</u>	<u>-</u>

THE CORPORATION OF THE VILLAGE OF BURNS LAKE

Notes to Consolidated Financial Statements

For the Year Ended December 31, 2016

11. MFA Equipment Financing	<u>2016</u>	<u>2015</u>
General Capital Fund		
MFA Promissory Note, bearing an interest rate of 1.36%, monthly payments of \$862.89, maturing in December 2021, secured by a freon plant (NBV \$419,377).	\$ 50,000	\$ -
MFA Equipment Loan, bearing interest at 2%, monthly payments of \$3,321.34 including interest, maturing November 2019, secured by an garbage truck with plow (NBV \$170,541).	233,356	-
	<u>\$ 283,356</u>	<u>\$ -</u>

Principal repayments, due within each of the next five years and thereafter.

	Total repayments
2017	\$ 55,120
2018	55,887
2019	56,662
2020	57,445
2021	58,242
	<u>\$ 283,356</u>

12. LONG-TERM DEBENTURES	<u>2016</u>	<u>2015</u>
Sewer Capital Fund		
#By law 761, bearing an interest rate of 5.25%, annual payments of \$12,061, maturing in December 2019	\$ 78,383	102,281

Principal repayments, due within each of the next three years.

	<u>Sewer</u>			Total repayments
	Principal		Actuarial adj	
2017	\$ 12,061	\$	12,919	24,980
2018	12,061		14,049	26,110
2019	12,062		15,231	27,293
	<u>\$ 36,184</u>	<u>\$</u>	<u>42,199</u>	<u>78,383</u>

THE CORPORATION OF THE VILLAGE OF BURNS LAKE**Notes to Consolidated Financial Statements****For the Year Ended December 31, 2016****15. TAXATION**

	<u>2016</u>	<u>2015</u>
Municipal Taxes		
General tax levy	\$ 1,450,262	1,399,649
Frontage taxes	238,388	238,388
Grant-in-lieu of taxes	14,376	14,600
	<u>1,703,026</u>	<u>1,652,637</u>
Plus: Requisitions on behalf of other taxing authorities		
Province of B.C. - School taxes	512,015	527,876
Police	81,598	83,068
Regional Hospital District	307,969	310,325
Bulkley Nechako Regional District	144,672	135,866
British Columbia Assessment Authority	10,134	10,790
Municipal Finance Authority	32	32
	<u>1,056,420</u>	<u>1,067,957</u>
Total Taxes Collected	2,759,446	2,720,594
Add (less): Requisition paid out to other taxing authorities	<u>(1,056,420)</u>	<u>(1,067,957)</u>
Net Municipal Property Taxes	<u>\$ 1,703,026</u>	<u>1,652,637</u>

16. CONSOLIDATED EXPENDITURES BY OBJECT

	<u>2016</u>	<u>2015</u>
Advertising and promotion	\$ 25,622	26,684
Amortization	840,601	772,265
Bad debts	6,655	0
Contract services	320,780	299,460
Debt interest and charges	7,838	7,817
Election	10,976	-
Equipment charges	348,940	139,364
Grants and other	144,625	58,982
Insurance	78,888	67,118
Legal and audit	60,418	38,412
Loss on disposal of tangible capital assets	166,226	0
Materials and supplies	745,573	860,668
Salaries, wages and benefits	1,548,580	1,681,784
Travel	73,609	85,320
Utilities and general overhead	196,321	202,492
	<u>\$ 4,575,652</u>	<u>4,240,366</u>

THE CORPORATION OF THE VILLAGE OF BURNS LAKE
Notes to Consolidated Financial Statements
For the Year Ended December 31, 2016

18. CONTINGENT LIABILITIES... (cont'd)

c) Reciprocal Insurance Exchange Agreement

The Corporation is a subscribed member of the Municipal Insurance Association of British Columbia (The "Exchange") as provided by Section 3.02 of the Insurance Act of the Province of British Columbia. The main purpose of the Exchange is to pool the risks of liability so as to lessen the impact upon any Subscriber. Under the Reciprocal Insurance Exchange Agreements, the Corporation is assessed a premium and specific deductible for its claims based on population. The obligation of the Corporation with respect to the Exchange and/or contracts and obligations entered into by the Exchange on behalf of its Subscribers in connection with the Exchange are in every case several, and not joint and several. The Corporation irrevocably and unconditionally undertakes and agrees to indemnify and save harmless the other Subscribers against liability losses and costs which the other Subscriber may suffer.

d) Municipal Finance Authority

The loan agreements with the Municipal Finance Authority provide that if the Authority does not have sufficient funds to meet payments on its obligations, it shall make payments from the Debt Reserve Fund which is established by a similar Debt Reserve Fund in the Municipality and all other borrowing participants. If the Debt Reserve Fund is deficient, the Authority's obligations become a liability of the Regional District and may become a liability of the participating municipalities.

e) Contaminated Sites Accounting

Effective April 1, 2014, Canadian municipalities are required under PSAB 3260 to account for contaminated site liabilities that exist on municipal owned lands. The Corporation of the Village of Burns Lake has not identified any significant contaminated site liability on its lands.

THE CORPORATION OF THE VILLAGE OF BURNS LAKE

Notes to Consolidated Financial Statements

For the Year Ended December 31, 2016

20. COMFOR MANAGEMENT SERVICES LTD., A GOVERNMENT ENTERPRISE.

Burns Lake Community Forest Ltd. exists as an entity, the operating company holds the forest license, and undertakes the timber harvesting. The shares of this company are owned by Comfor Management Services Ltd. which serves as management in the conduct of both companies. The Village of Burns Lake is the sole shareholder of the management company.

The corporation was incorporated October 5, 2001 under the Business Corporations Act of British Columbia. The registered address for the corporation is 117 Highway 16, Burns Lake, BC.

The nature of the corporate group's operations is to operate Community Forest License K1A under a Community Forest Agreement with the Province of BC. The original Community Forest Agreement has been replaced with an agreement commencing April 12, 2015 for a period of 25 years. All operations of the corporate group are conducted in the Burns Lake, BC area.

This wholly owned company is a government business enterprise because of having all of the following characteristics:

- (i) Legal entity with the power to contract in its own name and can sue and be sued.
- (ii) Delegated the financial and operational authority to carry on a business.
- (iii) Sells goods and services to organizations outside of the government reporting entity.
- (iii) Maintains a viable operation, meets its liabilities from revenues received from sources outside of the parents ownership.

The CPA Public Sector Accounting Handbook recommends that the method of accounting for the business enterprise be undertaken by the modified equity method. The municipality records the net assets by adjusting the investment it has made in the company. Comfor Management Services Ltd. (consolidated) audited financial statements for the years ended October 31, 2016 and the year ended October 31, 2015 are summarized hereunder and the appropriate recording of the investment increase in the government enterprise by the municipality has been reflected in the consolidated statement of financial position (page 1). These are the summarized consolidated statements of Comfor Management Services Ltd.

THE CORPORATION OF THE VILLAGE OF BURNS LAKE
Notes to Consolidated Financial Statements
For the Year Ended December 31, 2016

20. COMFOR MANAGEMENT SERVICES LTD. ... (con't)

Comfor Management Services Ltd. Consolidated Statement of Financial Position

	<u>October 31, 2016</u>	<u>October 31, 2015</u>
<u>Assets</u>		
<u>Current Assets</u>		
Cash	\$ 2,390,036	2,525,131
Accounts receivable	281,572	2,831
GST receivable	4,999	25,118
Prepaid expenses and deposits	160,267	95,128
	<u>2,836,874</u>	<u>2,648,208</u>
Property, plant and equipment	493,420	521,848
Investments, long term	7,621,320	7,120,572
Province of BC silviculture deposit	500,000	500,000
Loan receivable - Community Futures of Nadina	-	17,500
	<u>-</u>	<u>17,500</u>
Totals	\$ <u>11,451,614</u>	<u>10,808,128</u>
<u>Liabilities</u>		
<u>Current Liabilities</u>		
Accounts payable and accrued expenses	\$ 275,012	226,141
Wages and benefits payable	13,471	13,265
Accrued stakeholder license agreement payable	505,150	385,185
Accrued reforestation costs	706,000	500,000
	<u>1,499,633</u>	<u>1,124,591</u>
Accrued reforestation costs	<u>2,503,632</u>	<u>2,773,389</u>
Due to Shareholder	<u>1</u>	<u>1</u>
Shareholders' Equity		
Share Capital	1	1
Accumulated Other comprehensive Income	549,312	623,777
Retained Earnings	6,899,035	6,286,368
	<u>7,448,348</u>	<u>6,910,147</u>
Totals	\$ <u>11,451,614</u>	<u>10,808,128</u>

THE CORPORATION OF THE VILLAGE OF BURNS LAKE

Notes to Consolidated Financial Statements

For the Year Ended December 31, 2016

20. COMFOR MANAGEMENT SERVICES LTD. ... (con't)

Comfor Management Services Ltd. Consolidated Statement of Changes in Equity

	Accumulated Other Comprehensive Income	Retained Earnings	Total
2016:			
Equity, at October 31, 2015	\$ 623,777	\$ 6,286,368	\$ 6,910,145
Profit	-	612,667	612,667
Unrealized gains (losses) on available for sale investments	289,494	-	289,494
Reclassification of realized gains (losses)	(363,959)	-	(363,959)
Net change in equity for the year	(74,465)	612,667	538,202
Equity, at October 31, 2016	\$ 549,312	\$ 6,899,035	\$ 7,448,347
2015:			
Equity, at October 31, 2014	\$ 496,324	\$ 5,897,463	\$ 6,393,787
Profit	-	388,905	388,905
Unrealized gains (losses) on available for sale investments	165,289	-	165,289
Reclassification of realized gains (losses)	(37,836)	-	(37,836)
Net change in equity for the year	127,453	388,905	516,358
Equity, at October 31, 2015	\$ -	\$ -	\$ -

THE CORPORATION OF THE VILLAGE OF BURNS LAKE

SCHEDULE B

**Statement of Operations by Segment
For the Year Ended December 31, 2016**

	General Government	Protective Services	Solid Waste/ Environment	Economic Development	Transportation Services	Recreation & Culture	Utilities (water/sewer)	2016 Total Operations	2016 Budget (unaudited)	2015 Total Operations
REVENUE										
Operating Revenue	\$									
Taxation, note 15	1,450,262	14,376	-	-	-	-	238,388	1,703,026	1,736,099	1,652,637
Service Charges/User Fees	-	106,375	134,253	-	330	-	584,970	825,928	834,258	827,156
Government Transfers/Grants	487,377	51,383	-	101,821	10,816	-	-	651,397	1,001,193	783,416
Other revenue from own services	75,604	68,646	-	300	8,502	522,172	14,379	689,603	1,218,033	706,307
Donation - community members and groups	3,127	-	-	-	-	-	-	3,127	500	360
Donation - Burns Lake Community Forest	223,521	-	-	-	-	-	-	223,521	-	220,172
Investment Income	21,342	-	-	-	-	-	197	21,539	20,150	18,862
Total operating revenue	2,261,233	240,780	134,253	102,121	19,648	522,172	837,934	4,118,141	4,810,233	4,208,910
EXPENDITURES										
Operating Expenditures										
Advertising and Promotion	9,093	1,954	-	3,558	-	11,017	-	25,622	29,740	26,684
Amortization	26,089	84,107	62,063	-	274,409	223,444	170,489	840,601	772,263	772,265
Bad debts	6,655	-	-	-	-	-	-	6,655	-	-
Election	10,976	-	-	-	-	-	-	10,976	5,000	-
Equipment Charges	7,449	60,456	7,498	-	114,461	-	159,076	348,940	364,516	139,364
Grants to Organizations/Fees Waivers	4,775	2,000	3,780	120,578	-	13,492	-	144,625	37,268	58,982
Insurance	20,333	11,560	-	386	43,380	2,821	408	78,888	65,442	67,118
Legal and audit	60,418	-	-	-	-	-	-	60,418	61,716	38,412
Materials and Supplies	113,816	45,446	20,600	16,551	280,930	114,360	153,870	745,573	824,574	860,668
Professional and Contracted Services	-	47,386	41,644	73,354	59,204	99,192	-	320,780	346,967	299,460
Travel, dues and conferences	36,060	17,617	-	3,615	9,145	7,172	-	73,609	93,821	85,320
Utilities (Telephone, Hydro and Gas)	10,080	9,605	-	-	6,938	95,188	74,510	196,321	199,934	202,492
Wages and Employee Benefits	263,936	136,095	60,102	56,684	244,709	465,380	321,674	1,548,580	1,557,080	1,681,784
Debt charges	-	-	-	-	-	-	7,838	7,838	11,611	7,817
Loss on disposal of tangible capital assets	-	-	135,587	-	-	30,639	-	166,226	-	-
Total operating expenditures	\$ 569,680	416,226	331,274	274,726	1,033,176	1,062,705	887,865	4,575,652	4,369,932	4,240,366
REVENUE OVER EXPENDITURES/ (EXPENDITURES OVER REVENUE)	\$ 1,691,553	(175,446)	(197,021)	(172,605)	(1,013,528)	(540,533)	(49,931)	(457,511)	440,301	(31,456)

THE CORPORATION OF THE VILLAGE OF BURNS LAKE
Statement of Financial Position - by Fund
December 31, 2016

SCHEDULE C

	General Operating Fund	Water Operating Fund	Sewer Operating Fund	Total Operating Funds	General Capital Fund	Water Capital Fund	Sewer Capital Fund	Total Capital Funds	Reserve Funds	Comfor Management Services Ltd. (consolidated)	Consolidating adjustments	Consolidated 2016	Consolidated 2015
FINANCIAL ASSETS													
Cash and cash equivalents, note 2	\$ 220,621	-	-	220,621	-	-	-	-	79,478	-	-	300,099	314,171
Investments, note 3	1,788,759	-	-	1,788,759	-	-	-	-	2,322,900	-	-	4,111,659	4,011,016
Taxes receivable, note 4	349,837	20,285	-	370,122	-	-	-	-	-	-	-	370,122	230,853
Accounts receivable, note 4	389,028	-	-	389,028	-	-	-	-	-	-	-	389,028	324,076
Due from Federal government - GST, note 4	37,854	-	-	37,854	-	-	-	-	-	-	-	37,854	21,481
Loans receivable, note 5	80,000	-	-	80,000	-	-	-	-	-	-	-	80,000	-
MFA debt reserve fund deposits, note 6	-	-	20,051	20,051	-	-	-	-	-	-	-	20,051	19,854
Comfor Management Services Ltd. (consolidated), note 17	-	-	-	-	-	-	-	-	-	7,448,348	-	7,448,348	6,910,146
Chinook Comfor Limited, note 7	60	-	-	60	-	-	-	-	-	-	-	60	-
Due from own funds	1,301,191	142,028	-	1,443,219	1,665,000	520,215	527,219	2,712,434	2,402,378	7,448,348	(4,155,653)	12,757,221	11,831,597
	<u>4,167,350</u>	<u>162,313</u>	<u>20,051</u>	<u>4,349,714</u>	<u>1,665,000</u>	<u>520,215</u>	<u>527,219</u>	<u>2,712,434</u>	<u>2,402,378</u>	<u>7,448,348</u>	<u>(4,155,653)</u>	<u>12,757,221</u>	<u>11,831,597</u>
LIABILITIES													
Accounts payable and accrued liabilities, note 8	273,637	-	-	273,637	-	-	-	-	-	-	-	273,637	147,124
Accrued debenture interest, note 8	-	-	628	628	-	-	-	-	-	-	-	628	628
Wages and deductions payable, note 8	100,865	-	-	100,865	-	-	-	-	-	-	-	100,865	195,834
Other deposits - payable, note 8	44,615	-	-	44,615	-	-	-	-	-	-	-	44,615	6,006
Due to own funds	2,854,462	-	25,305	2,879,767	-	-	-	-	1,275,886	-	(4,155,653)	-	-
MFA debt reserve fund	-	-	20,051	20,051	-	-	-	-	-	-	-	20,051	19,854
Deferred revenue, note 9	23,650	-	-	23,650	-	-	-	-	-	-	-	23,650	-
MFA capital leases, note 10	-	-	-	-	288,771	-	-	288,771	-	-	-	288,771	436,412
MFA equipment financing, note 11	-	-	-	-	283,356	-	-	283,356	-	-	-	283,356	-
Long term debentures, note 12	-	-	-	-	-	-	78,383	78,383	-	-	-	78,383	102,281
	<u>3,297,229</u>	<u>-</u>	<u>45,984</u>	<u>3,343,213</u>	<u>572,127</u>	<u>-</u>	<u>78,383</u>	<u>650,510</u>	<u>1,275,886</u>	<u>-</u>	<u>(4,155,653)</u>	<u>1,113,956</u>	<u>908,139</u>
NET FINANCIAL ASSETS	870,121	162,313	(25,933)	1,006,501	1,092,873	520,215	448,836	2,061,924	1,126,492	7,448,348	-	11,643,265	10,923,458
NON FINANCIAL ASSETS													
Prepaid expenses	2,319	-	-	2,319	-	-	-	-	-	-	-	2,319	3,543
Tangible Capital Assets (Schedule A), note 13	-	-	-	-	12,825,995	1,966,736	2,068,390	16,861,021	-	-	-	16,861,021	16,893,736
ACCUMULATED SURPLUS	<u>872,440</u>	<u>162,313</u>	<u>(25,933)</u>	<u>1,008,820</u>	<u>13,918,868</u>	<u>2,486,951</u>	<u>2,517,126</u>	<u>18,922,945</u>	<u>1,126,492</u>	<u>7,448,348</u>	<u>-</u>	<u>38,506,605</u>	<u>27,820,737</u>
	<u>\$ 872,440</u>	<u>\$ 162,313</u>	<u>\$ (25,933)</u>	<u>\$ 1,008,820</u>	<u>\$ 13,918,868</u>	<u>\$ 2,486,951</u>	<u>\$ 2,517,126</u>	<u>\$ 18,922,945</u>	<u>\$ 1,126,492</u>	<u>\$ 7,448,348</u>	<u>\$ -</u>	<u>\$ 38,506,605</u>	<u>\$ 27,820,737</u>
Composed of:													
Surplus	\$ 872,440	\$ 162,313	\$ (25,933)	\$ 1,008,820									
Operating reserves	\$ 872,440	\$ 162,313	\$ (25,933)	\$ 1,008,820									

THE CORPORATION OF THE VILLAGE OF BURNS LAKE
Statement of Changes in Equity in Tangible Capital Assets
For the Year Ended December 31, 2016

SCHEDULE E

	Equity in Tangible Capital Assets - General	Equity in Tangible Capital Assets - Water	Equity in Tangible Capital Assets - Sewer	Comfor Management Services Ltd. (consolidated)	Consolidated 2016	Consolidated 2015
REVENUE (Schedule D)						
Comfor Management Services Ltd. profit	\$ -	-	-	612,667	612,667	516,358
Donation from Curling Club	-	-	-	-	-	24,700
Government grants	248,504	-	-	-	248,504	7,500
New Deal Gas Tax grant	174,000	-	-	-	174,000	-
Rental recoveries from municipal facilities	25,200	-	-	-	25,200	-
	447,704	-	-	612,667	1,060,371	548,558
EXPENSES						
Comfor Management Services Ltd. change in other comprehensive income	-	-	-	74,465	74,465	-
	-	-	-	74,465	74,465	-
	447,704	-	-	538,202	985,906	548,558
ANNUAL SURPLUS (DEFICIT)						
OTHER EXPENSES						
Principal payments	-	-	12,061	-	12,061	12,061
Actuarial adjustments	-	-	11,837	-	11,837	10,803
	-	-	23,898	-	23,898	22,864
INTERFUND TRANSFERS						
Transfer (to) from Operating Funds	144,695	-	7,312	-	152,007	484,425
Transfer (to) from Reserve Funds, schedule F	-	-	-	-	-	-
	144,695	-	7,312	-	152,007	484,425
Change in Accumulated Surplus Balances	592,399	-	31,210	538,202	1,161,811	1,055,847
Accumulated Surplus Balances, beginning of year, as originally stated	13,326,469	2,486,951	2,485,916	6,910,146	25,209,482	24,153,635
	-	-	-	-	-	-
Accumulated Surplus Balances, beginning of year, as restated	13,326,469	2,486,951	2,485,916	6,910,146	25,209,482	24,153,635
Accumulated Surplus Balances, end of year	\$ 13,918,868	2,486,951	2,517,126	7,448,348	26,371,293	25,209,482

THE CORPORATION OF THE VILLAGE OF BURNS LAKE

Cemetery and Reserve Funds

Statement of Operations - by Reserve

For the Year Ended December 31, 2016

EXHIBIT 'G'

	Capital Reserve	Cemetery	Land Sales	Park Land	McEwan Estate	Total 2016	Total 2015
REVENUE							
Interest income	\$ 18,736	67	526	29	89	19,447	18,939
Sale of plots and carefund	-	885	-	-	-	885	1,602
New Deal Gas Tax	138,093	-	-	-	-	138,093	133,594
Tax sale proceeds	-	-	-	-	-	-	-
	156,829	952	526	29	89	158,425	154,135
EXPENSE							
Purchase of land	-	-	-	-	-	-	-
ANNUAL SURPLUS	156,829	952	526	29	89	158,425	154,135
INTERFUND TRANSFERS							
Transfer (to) from general operating	(154,084)	306	(4,751)	-	(80,908)	(239,437)	(302,904)
Transfer (to) from water operating	-	-	-	-	-	-	-
Transfer (to) from sewer operating	-	-	-	-	-	-	-
	(154,084)	306	(4,751)	-	(80,908)	(239,437)	(302,904)
Change in accumulated surplus balances	2,745	1,258	(4,225)	29	(80,819)	(81,012)	(148,769)
Accumulated Surplus Balances, beginning of year	1,038,872	36,082	79,455	4,136	86,299	1,244,844	1,393,613
Accumulated Surplus Balances, end of year	\$ 1,041,617	37,340	75,230	4,165	5,480	1,163,832	1,244,844
Less Cemetery trust eliminated upon consolidation			\$			37,340	36,082
						1,126,492	1,208,762